

No. 30,442


## Moscow agrees

 to visit by Israeli officials

Farm ministers fail to agree land plan

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## EC's banking plans <br> EC's banking plans draw sceptical response



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HIGH LEVEL GROUP URGES DECISIVE ACTION ON ECU AND DEFENCE

## Europe pressed to create common currency



## Athens and Ankara at odds before talks



Netherlands seeks to restrain overspending

Mediobanca plan likely to win go-ahead today





## East Germany proceeds

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A heat pump is an enticing business proposition. When it heats your premises it produces up to $21 / 2$ nes the energy it rakes to run.
So every pound you spend on heating can go over wice as far

Not at all
Easily located - often on your buildings roof:-
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outside air - even when it's cold
his heat, and circulates it where you need it
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disco, leisure centre, restaurant, pub - a heat pump witches into reverse. To take away oppressive hear and

Some systemstan even re-use this extracted heat, Sample, to provide hot water.
So, in youre looking for a heating system that can Or you, look no further than the coupon. 2282 After all, it's a chance to make your money go further


## AMERICAN NEWS

Dole and Robertson score well in Iowa caucus opinion polls

## Bush faces the evangelists



Barbara Durr, recently in Washington, reports on innovative charity expenditure

## Third World debt finds new buyers






 Hit fund weik kin wit










## CREDTTORS SET TO BACK LOAN BOND. EXCHANGE

Mexican debt go-ahead likely

\section*{ <br> $\qquad$ <br> 5ize ow <br>  <br> | MEXICO is expected to win approval trom ins international bank creaitors for offer to go ahead desplte misn, bankers said yesterday. <br> For the offer to proceed, waivers of tioan cianses must be received from hanks holding of received irom tanks hold lasg to the coanitry. Morgan, Goaranty, woaiver deadime this week but has extended it to February 5 because foll doccumentation. Was not sent to Mexico 's 400 -odd creditors untily yerterday: February 19. Bids may be part |
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## Gen Noriega lifts ban on Panama opposition papers

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| strations against him last summer. |  |  |
| Perhaps in compensation, Panama has in the past 10 days deported reporters and Miami Herald and now requires for eign jonrnalists to register every threerior Mincistry. |  |  |
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WORLD TRADE NEWS

## Japan to fund Indian power plants





## The uncertain impact of sanctions against Pretoria





East and West Germans agree electricity link








## Cocom to seek tighter controls


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Court backs Nigeria creditors


Apreposterous suggestion, you may say. Quite ludicrous. But before you dismiss it as pure fiction, consider the following facts.
The rate of information growth is doubling every five years. Currently, 6000 new scientific articles are published every week.

An explosion of facts and figures shattering the dreams of anyone hoping to become a Jack-of-all-trades. Indeed, being the master of just one is now a race where the finishing line keeps moving.

Skills and knowledge that may have taken years to acquire can be out of date almost overnight.

Think of the ship designers in the north-east who have had to turn their hand to designing oil rigs.

The plant breeders who have had their world turned upside down by the advent of genetic engineering.

The textile designers who have had their crayons replaced by computer keys.
Formal qualifications on their C.V.'s, though important, would have given little indication of their capacity to accept and adapt to change.


Of course, if we expect people to have a more flexible, adaptable outlook on work, we must also expect the same of their employers.

So companies must be prepared to do more than just give time off for occasional conferences. They must also allow time off to attend business schools and retraining courses. And maybe more.

Some companies do already. But should we follow the example of countries like Sweden where mid-career breaks of several years are not uncommon? In fact, is it time we reappraised our attitude towards career patterns entirely?

Traditionally, the long serving employee has been held up as the shining example. And, of course, many years of experience in a company can be invaluable.

But in today's fast changing world perhaps we should look more favourably on frequent job changes and regard them as the need to face fresh challenges.

That, in itself, is a challenge that business may soon have to face.
Indeed, in our view, training, or lack of it, is very often at the root of many companies' staffing difficulties.

Yet, sadly some firms still see training as a side issue when compared with, say, providing plant and finance.

According to the latest (1985) MSC figures, the average company spends a mere $0.15 \%$ of its turnover on training.

As for ourselves, this year training will cost us some $10 \%$ of our income. It's a sizeable sum. But it's one we would not spend unless ⿹ㅑ Il Ernst \&Whinney we knew it would repay us fully in the years to come.

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- Training \& motivational programmes for you and your sales personnel.

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UK NEWS


## Johannesburg 居 Consolidated Investments es Group

Gold mining companies' reports for the quarter ended 31 December 1987 with comparative figures for the previous quarter

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## H. D. © Col



Minister fends off call for more health funds


Airwaves auction for three new channels

## PRE -News on money <br> if you're living abroad,



## Estimated level of radon gas deaths doubled

BY CINE COOKSOM:


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## Quality essential, say industrialists

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cavse we enjoy an exceilent reputataion for the Soll
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Philip Coggan on former whizzkid Oliver Jessel's latest acquisition

## Pouring oil on a troubled career



## Accountants urged to report fraudulent clients more often

## BY Richuse waters

AUDITOOS BAVE been encour- difficult for them to report susaged by their professsional bod- picions to the police or the
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## THECOMMODOREA2000 <br> NEVERINTIEH HISTORYOF BUSNIESS SYSIEIS HASSOLIILEDONE SOMUMT:



## Guinness labels shares purchase letter 'mystery'





## Football stakes to be limited



## Decline at Equity and Law

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| reported a near 5 per cent fall in its new life and pensions business premiums in asevearcompared with the previoua |  |
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| This result is particularly dis appointing given that overall companies in 1987 continued to be extremely buoyant. |  |
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Holiday bookings rise as price war hots up


## Call to cut army costs




## Industrial output fell $0.5 \%$ in November

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Raymond Snoddy on a bill which would shake up commercial radio

## Fewer rules on Britain's airwaves




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Proposals welcomed to curb misuse of alcohol

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Factors' body reports 24\% rise in business

## TBE



## Lawson stresses moral basis for tax cuts <br> 


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## Thatcher declines to show. shadow of a smile. 

## Health critics attack Moore from all sides





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 JOHN HUNT


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- operation over a stify Scotch, agreed to see himm
Then he watched Mr Maclennan on
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 SDP headquarters, ammounce that. he
planned a Hnal ateemt to reunite the
party behind the mepger packige. An
 party; let Mr Maclennan in; five
utes later he:showed him out.

The former SDP leader phoned Fuet atreet th make katern his inght visis and to
distance himself from a party leadership whecmser brom a party leader-
lost touch with reality. had finally
lity For good meesure, Mr Gran
accused Mr Maclennan of shabby
and dishonorable eonduct and of a
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for deades, he addid.
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nan's defence, describing his initia
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## Auctions

The Financial Times proposes to publish this survey on the 29th January 1988.

A number of areas will be covered including:
A. Commercial property
. Residential property and land
C. Agricultural land and farms
E. Retail property
F. Plant and machinery G. Vehicles

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12
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## How jobs market reacted to Black Monday



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## TT LAW REPORTS

## Shipowner bound by bill of lading


#### Abstract

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Les Liaisons Dangereuses/Paris
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Nednesday January 201988

## A voice for Hong Kong


#### Abstract

 whether it is taking ths aspi- rations and interests of the people of Hong Kong eufficently serioust Kong euffi- colm dhentionatic reltations with peking have $\mathbf{a}$ higher priority. Sir Gooffrey Howe, Foreign Seretar. will open todays debate. He should grasp the  backwardis aw ay from its responsibilities to the colony   tion on Hong Kong was signed in 1984 that it wanted some members of Hong Kons s Leg- islative Council to be directivy elected by 198s. Sucesslve public opinion polls ehow the majiority of Hons Kong citl- zens wins the oefticial survey simne thing. At An opinion was divided Opinion was divided about whether directectiona should be introduced now or liter later was discrededited now or the authoritative Honi Kong Sta- titstical Society which siad he methodology of the key tion was flawed.

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## Affair of arms in Argentina



## A diet for Leviathan




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## How October's storms

## were weathered

By Nicholas Goodison

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Here capitalism has failed


## Letters to the Editor



BSB's problem is programme standards, not low-cost equipment
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boredom factor hits, viewers
will switch off.
SSB should conn
cent centrate on bold and innovative
progranming and feave the
market to del



Lastcheap,
Letchworth Garden Cuty, Herch




Nicholas Woodsworth in Abidjan reports on a self-help project designed to fight off encroaching desert

## Senegal battles against Saharan sands

| SULMAAN DIOP does not know exactly how old he is. but his memone eises in his village. A herder all his life. he now spenos most of his davs in con versation. prorecred by the deep shade of a favourite acacia tree. |
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## Trouble brews despite Alfonsin's victory

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Standard Chartered
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## THE LEX COLUMN

A muffled vote of confidence






 Quoted UK





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First Mortgage Securities Treasury Limited
£150,000,000
Committed Standby Facility
with Tender Panel

Morgan Grenfell \& Co. Limited


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The Tokai Bank, Iminted
CIC-Union Européenne, hatemaxional et Cie (London Branch)

Morgan Grenfell \& Co. Limited

## US GROUP MOVES TO BLOCK ROCHETAKEOVER OFFER

## Sterling Drug builds \$2bn defence



## SCA moves into French

nappy

## market

SVENSAA GEELLiULOSA






## Henley seeks Santa Fe control by replacing group's directors





## Volvo agrees to sell foundry

## 



















## Record profits for Reynolds




Mitel agrees to buy RCA Telephone






## Westinghouse earnings advance $9.9 \%$ in quarter <br> we oun new vonk star 9


and raise profit maxrying fin the


 The Phtisbirigh group, which
satd ald divisons reported
higher sales in the December ingh sules in the pecemorber




## Investcorp heads buyout

 of aluminium producer

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Canadian cable group plans big UK deal
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Leading US banks differ on provisions accounting
BY AMATOLE KNLETSKY IN NEW YORK

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Spanish bank jumps by 20\% BY DAVD WHITE N MODRID







## BankAmerica International

a wholly owned subsidiary of
Bank of America NT \& SA

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has sold its interest in
United Overseas Bank Holding SA

Banque Nationale de Paris
and
Dresdner Bank

The undersigned acted as financial advisor to Bank of America in this transaction.

MORGAN STANLEY INTERNATIONAL

INTERNATIONAL COMPANIES AND FINANCE

26


| increase by Shin-Etsu Chemical PRE-TAX PROFTTS of Sh nese organic chemical mak reached $Y 10.8 b n(\$ 83 \mathrm{~m})$ in then five months to November <br>  <br>  Chemical sales were up by 6 enloride, while electron materisls sales rose by $1.8 p$ cent. because of lower raw mater prices, an improved operatin rate, and the effet of isation measures taken las year. Net profit in the ehor ened first half was up 28.5 pe cent to a record $Y 5.3 \mathrm{bn}$. The company forecasts pretax profit of Yi7.4bn sales of 18185 bn in the cyrt 10 10 months to its new risca yearend, March 31 . It lans pay an unchanged $\mathbf{Y 5}$ dividend for the period. $\square$ the US in an attempt to into the strow motile marlest Polaris, a leading sn maker based in minn capiealised at $\$ 9.6 .6 \mathrm{~m}$. |
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## El Helal Investment Company collapses

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## Faber Merlin plans to

 diversify to cut losses



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Northern Telecom Limited
£60,000,000
93/4per cent. Notes Due 1992
Issue Price $1003 / 8$ per cent.
Baring Brothers \& CO , Limited
Merrill Lynch Capital Markets - S.G. Warburg Securities ANZ Merchant Bank Limited * Bank of Tokyo Capital Markets Banque Bruxelles Lambert S.A. * Barclays de Zoete Wedd Limited BNP Capital Markets Limited Chase Investment Bank Limited Cincorp Investment Bank Limiced $*$ Credit Lyonnais
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Dresdner Bank Aktiengesellschaft Kleinwort Benson Limited
Morgan Grenfell \& Co. Limited $\bullet$ Morgan Stanley International Nomura International Limited $\begin{gathered}\text { Security Pacific Hoare Govett } \\ \text { Linited }\end{gathered}$ Limited


We are pleased to announce that
MELVIN L. HEINEMAN
has become a General Partner
Subjert to Nem Yrisi Soock Excharges approval
Lazard Frères \& Co.
One Rockefeler Plansu. New York, N.Y. 10020 Javeray 19. 1888



| THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY. <br> Western Capital Limited <br> IS PLEASED TO ANNOUNCE ITS NEW ISSUE OF 2.22 MHLION ORDINARY 50 CENT SHARES FULLY UNDERWRITEN BY <br> 日 <br> BANQUE PARIBAS CAPITAL MARKETS LIMITED London <br> AND PLACED BY THEM WTTH EUROPEAN INSTTIUTIONS AT A PREMIUM OF S\$1.75 PER SHARE RESULTING IN THE RAISING OF A\$5,000,000 <br> BANOUE WESTEASN CAPITAL THANRS BANQUE PARIBAS CAPITAL MARKETS LIMITED AND WELCOMES ITS NEW EUROPEAN SHAREHOLDERS. |
| :---: |
| This adverisement is issued in compliance with the requirements of the Council of The Sock <br>  <br>  20 L Jameary 1988. |
| THE FLEMING CLAVERHOUSE INVESTMENT TRUST PLC <br> (Incorported in England Registered Na. 754577) <br> Issue of $£ 10$ million nominal <br> of 11 per cent. Debenture Stock 2008 |
| This advertisement appears in connection with the placing of cio million nominal of 11 per cent. Debenture Stock 2008 ("Seock"). The Stock is being issued at the price of $£ 99.357$ for each s 100 nomineal of Sock, payable in full on scoceptance. <br> All of the Stock has been placed by or on behalf of Robert Fleming \& Ca. Limitecd. <br> Lirring Particulars reating to the Compary and dee issue of he Stock are contained in new issue cards circulated by Exte Financial Servioss Limined and copies of succh pariculars may beobstained during usual business hours on weekdays (Sarurclays excepted) up to and including 3rd Febriuary 1988 from: |
|  |
| and until 22nd January 1988 from The Company Announcements Office, The Stock Exchange, Throgroarton Street, London EC2P 2BI . . 20th January, 1988 |

## INTL. COMPANIES AND FINANCE



## DAL completes restructuring <br> 



## Nord/LB sees 24\% decline in profit




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DM $100000000,-$
Floaung Rate Notug
For the three months 10th January 1988 to rate of 3 . $40 \%$ the noter will carry an interes with a coupon amount for DM 42,50 per DM 5000 ,-note. The relevant interest payment date will be 11th April 1988.
Listed on the Dusseldorf Stock Exchange DSL. Bank
Dentsche Siedhuass-mud Iapdesrentenbank
Kennedyalleee $62-70,5300$ Boni 2 Telephone 0228 / 889-215

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Chedit Suikse First Booston İininted
us \$50,000,000 Banque Française Du Commerce Extérieur Floating Raţe Notes Due 1991

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NEWPORT
The Financial Times proposes to publish a Survey on the above on
MONDAY 28 TH MARCH 1988 For a full editorial synopsis and details
of available advertisement positions, CLIVE RADFORD on 0272-292565 or write to him at: Merchants House WWapping Road,

FINANCLAL TIMES

Coanten (Fikgenafil (O)T.CK.) Climited Park House, 16 Finsbury Circus, London EC2M 7DJ England

We are pleased to announce the
appointment of
David T. Gardner

Managing Director,<br>US. Goverament Securities Brokenage Division


$\longrightarrow$

#  <br> EIDERS INVESTMENTS LIMITED <br> INCORPORATED IN BERMUDA WITH LIMITED LIABILTY 

## ELDERS INVESTMENTS LIMITED

## NOTICE OF WARRANTHOLDERS MEETING

TAKE NOTICE THAT a Meeting of the holders of Bearer Warrants to subscribe for Shares of US\$0.05 each of lders livestments Limited ("the Compary") will take place on 11 th February, 1988 at 10 am . at 18 th Floor, following Extraordinary Resolution:-
"THAT such modifications to the Instrument relating to Bearer Warrants to subscribe up to US\$148,000,000 for Shares of Elders Investrients Limited and made by Elders investments Limited dated 144h October, 1987, and ane Conchions of Warrants (as defined in such Instrument) extem 30th April, 1989 to 30 th November, 1990, be and are hereby sanctioned."
NOTE: Warrants may be deposited with (or to the order or under the control of) any Warrant Agent or Co-Warrant Agent (as listed below) for the purposes of obtaining voting certiticates or appointing proxies until
4 p.m. on 9th February, 1988 but not thereatter.



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## Seven-year \$200m issue in Eurodollars for NTT




Matra sale price set at FFr110 per share







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TT INTERNATIONAL BOND SERVICE


Mr Ozal's re-election has pleased banks, reports Stephen Fidler

## Turkey keeps financial balance



| IF Rothschin to fre S0 |  |  | Philadelphia options move for Salomon |
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The E.F. Hutton Group Inc.
has been acquired by a wholly owned subsidiary of

Shearson Lehman Brothers Holdings Inc.

The undersigned assisted in the negotiations and acted as
financial advisor to The E.F. Hutton Group Inc.

Salomon Brothers Inc

Member of Majoor Socurities and Commodities Exchanges.

UK COMPANY NEWS

## NHLC to raise $\mathbf{£ 9 7 m}$ for £4bn borrowings ceiling



## AVIS

Avis Finance Company (Jersey) Limited

Avis Europe ple
UNLIMITED EUROCOMMERCIAL PAPER AND STERLING COMMERCIAL PAPER PROGRAMME

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## FIRST CHICACO

The First National Bank of Chicago

Nikki Tait examines Sears' protracted courtship of Freemans

## A long wait for delivery



## American Medical may sell stake in UK operations

## CONTROLLNG STAKE BOUGIT FROM BUGGE EIENDOW AT 445P A SHARE

## Gulliver moves into Jacksons



## Smurfit expects I\&150m profit



## Carron coming to USM




Eurotherm boosts profits 37\% to $£ 12.8 \mathrm{~m}$ and beats forecasts

## by andrew hul





Windsor Securities dips to $\mathbf{£ 0 . 1 m}$





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 ISSUES OF GOVERNMENT STOCK









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\section*{GRANVILLE <br> SPONSOREDSECURITIES <br> 

UK COMPANY NEWS
Calor and SHV to join forces in UK oil venture
A NEW independent UK oil agreed in principle to waive zhe
company is to emerge froma a normal requirment under take




Steven Butler on a move to exploit underplayed upstream assets
North Sea interests resurface


#### Abstract








## Agency side boosts Matthew 

## by Lisa woon






CARRON PHOENIX plc
This advertisement is issued in connection with a placing by
Harmbros Bank Limited Hambros Bank Limited
of $4,047,963$ ordinary shares of 10 p each
at 120 p per share


Twenty blue chips in Amsterdam

On the European Options Exchange in Amsterdam investors are now able to trade directly in Major Market Index options (symbol XM1), also listed on the American Stock Exchange in $\mathbf{N}$ index option being traded outside the U.S.A.

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composed of twenty U.S. ${ }^{\text {blue }}$ chips".
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UK COMPANY NEWS



FIRSTLAND OHL \& GAS PLC

## (Registered in England under the Comparies Acts 1948 Lo 1981, No. 181664) Introduction to the

UNLISTED SECURITIES MARKET

## CGS SECURTIES LIMITED



Company Notices

## London Property








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| Motor Cars |  | MANAGEMENT EDUCATION AND TRAINING <br> Publication date 22 March 1988 Copy Date 8 March 1988 |
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| Pre-owned Executive Contract Hire Role Royce Mann Egerton Vehicle Contracts Ltid <br>  <br>  <br>  <br>  month phss VAT. <br>  <br>  |  |  |
|  |  | The Financial Times proproses to publish this Survey on the above date. <br> A number of areas will be covered including: <br> * What is to be done about British Management? <br> * How do Managers actually think? <br> * How can "Intuitive" thinking be improved? <br> * How are leaders developed and teams built? |
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## COMMODITIES AND AGRICULTURE

## Kuala Lumpur plans cocoa

 contract










## Malaysia has no plans to join agreement

| Irish beef |
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| ＇baron＇ |$| \begin{aligned} & \text { India set to import grain after drought }\end{aligned}$

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| INDIA EXPECTS to have to import food grains during the next two or three months to | Friday that he did n have to import rice． |  | Production of between 67 m and 70m tonnes of rabi food－ | of the kartf would produce Foodgrains totalling between 137 ma and 143 m tonnes，which |
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## Malaysia warned about palm oil＇profiteering＇

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## Weather hits world crops

by davo gencriwell

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Swiss bank sees dull

year for commodities

WORLD COMMODITIES PRICES


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CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

Pound steady but cautious


FINANCIAL FUTUURES

## Little reaction to UK news




F UNIT TRUSTINFORMATION SERVICE


| BASE LENDING RATES |  |  |
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## LONDON STOCK EXCHANGE




Indices

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N. AMERICAN QUARTERLY RESULTS



WORLD STOCK MARKETS

Doubts on world trade imbalances undermine Dow

Taste for French spirits causes headaches




## Profit-takers bite <br> as weaker dollar spreads dismay

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